Competitive Advantages for the Industrial Services Cluster in the City of Cape Coral

City of Cape Coral Office of Economic & Business Development



This cluster illustrates the regional growth of manufacturing and industrial services that will stimulate new development and provide location opportunities for businesses seeking lower cost operating environments with good market access to multiple urban centers.



December 2024



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December 2024



Key Findings

- As part of an Economic Development Strategic Plan for the City of Cape Coral, a Target Industries analysis was conducted. An outcome of this work was the identification of the Industrial Services Cluster.
- The Industrial Services Cluster consists of 7 industry components:
 - Coating, engraving, heat treating, and allied activities
 - Machine shops; turned product; and screw, nut, and bolt manufacturing
 - Other fabricated metal product manufacturing
 - Machinery, equipment, and supplies wholesale
 - Metal and mineral (except petroleum) wholesale
 - Fuel dealers
 - Commercial and industrial machinery and equipment repair and maintenance
- Revenue (in current dollars) for the Industrial Services Cluster is \$1,265.0 billion. Growth expectations in the next five years will raise this figure to \$1,316.9 billion, which is a 0.81% compound annual growth rate (CAGR), or an overall 4.1% revenue gain.
- The 7 individual industries that comprise the cluster have projected revenue gains ranging from 20.5% (Machine shops; turned product; and screw, nut, and bolt manufacturing) to 0.5% (Metal and mineral (except petroleum) wholesale). In aggregate, the cluster demonstrates solid revenue growth for the next several years.
- Florida ranks in 7th place for Industrial Services Cluster employment among the 10 leading US states.
- The Cluster has a projected **768** new jobs in Cape Coral supportable by the labor market.
- There are 6 Florida cities identified as direct competitors to Cape Coral:
 - o Fort Lauderdale
 - o Orlando
 - o Palm Bay
 - o Pompano Beach
 - o Port St. Lucie



- o West Palm Beach
- As an example of typical Cluster business, a Plumbing Fixture Fittings & Trim Mfg.
 Facility of 23 persons in Cape Coral will generate \$17.397 million in annual revenue.
- Profitability for a Plumbing Fixture Fittings & Trim Mfg. Facility in Cape Coral is 14.8%
 which leads all competition with the exception of Port St. Lucie.
- Cape Coral's employed civilian labor force of **102,700** is estimated to have an estimated **56%** of workers commuting to locations outside of the City. This outcommuting labor force presents an opportunity for development of new "intercept" facilities that can capture some of this worker flow.
- With the projected office census of 768 new jobs, it can be expected that at least 197,000 sf of flex space and 563,000 of warehouse space will be required to meet the Cluster's employment needs.



Introduction

As part of the development of an Economic Development Strategic Plan for the City of Cape Coral, a Target Industries analysis was conducted. An outcome of this work was the identification of the Industrial Services Cluster.

As defined by Harvard University, "a cluster is a regional concentration of related industries in a particular location. Clusters are a striking feature of economies, making regions uniquely competitive for jobs and private investment. They consist of companies, suppliers, and service providers, as well as government agencies and other institutions that provide specialized training and education, information, research, and technical support.

This cluster illustrates the regional growth of manufacturing and industrial services that will stimulate new development and provide location opportunities for businesses seeking lower cost operating environments with good market access to multiple urban centers.

The Cluster consists of 7 industry components:

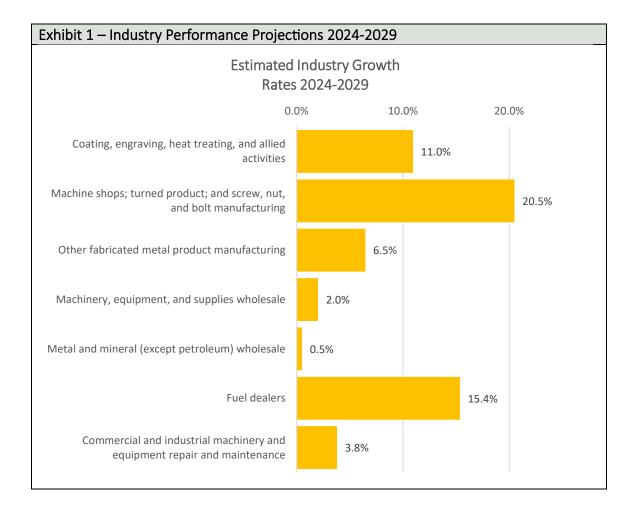
- Coating, engraving, heat treating, and allied activities
- Machine shops; turned product; and screw, nut, and bolt manufacturing
- Other fabricated metal product manufacturing
- Machinery, equipment, and supplies wholesale
- Metal and mineral (except petroleum) wholesale
- Fuel dealers
- Commercial and industrial machinery and equipment repair and maintenance

Industries Performances

Revenue (in current dollars) for the Industrial Services Cluster is **\$1,265.0 billion**. Growth expectations in the next five years will raise this figure to **\$1,316.9 billion**, which is a **0.81%** compound annual growth rate (CAGR), or an overall **4.1%** revenue gain.

The **7** individual industries that comprise the cluster have projected revenue gains ranging from **20.5%** (Machine shops; turned product; and screw, nut, and bolt manufacturing) to **0.5%** (Metal and mineral (except petroleum) wholesale). In aggregate, the cluster demonstrates solid revenue growth for the next several years. Refer to Exhibit 1 (below).





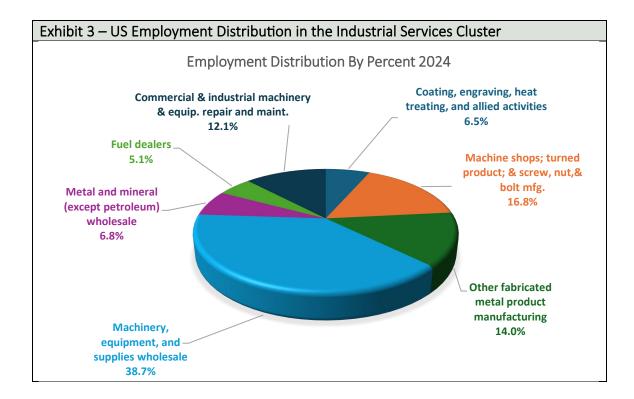
In the following Exhibit 2, each of the component industries are presented with their individual revenue growth expectations, employee productivity evaluation and typical establishment size.



| Exhibit 2 – Component I | ndustries Dat | a Aggregatio | วท | | | | |
|----------------------------|-----------------|--------------|------------------------------------------------|------------------------|----------|--|--|
| Coating, engraving, heat t | reating, and al | lied | Machine shops; turned product; and screw, nut, | | | | |
| activities | activities | | | and bolt manufacturing | | | |
| | 2024 | 2029 | | 2024 | 2029 | | |
| Revenue (\$ billion) | \$25.90 | \$28.74 | Revenue (\$ billion) | \$31.80 | \$38.32 | | |
| CAGR | 2.10% | | CAGR | 3.80 |)% | | |
| Revenue Gain (\$ billion) | \$2.84 | | Revenue Gain (\$ billion) | \$6. | 52 | | |
| Revenue Gain (percent) | 11.0 |)% | Revenue Gain (percent) | 20.5 | 5% | | |
| Revenue per employee | \$198, | 600 | Revenue per employee | \$94 <i>,</i> | 900 | | |
| Typ. Estb. Size (US) | 21 | L | Typ. Estb. Size (US) | 16 | 5 | | |
| Other fabricated metal pro | oduct manufac | turing | Machinery, equipment, ar | nd supplies w | holesale | | |
| | 2024 | 2029 | | 2024 | 2029 | | |
| Revenue (\$ billion) | \$211.30 | \$224.95 | Revenue (\$ billion) | \$321.00 | \$327.47 | | |
| CAGR | 1.26 | 5% | CAGR | 0.40 |)% | | |
| Revenue Gain (\$ billion) | \$13. | 65 | Revenue Gain (\$ billion) | \$6. | 47 | | |
| Revenue Gain (percent) | 6.5 | % | Revenue Gain (percent) | 2.0 | % | | |
| Revenue per employee | \$756,400 | | Revenue per employee | \$415 | ,800 | | |
| Typ. Estb. Size (US) | 31 | | Typ. Estb. Size (US) | 10 | | | |
| Metal and mineral (except | petroleum) w | holesale | Fuel dealers | | | | |
| | 2024 | 2029 | | 2024 | 2029 | | |
| Revenue (\$ billion) | \$270.40 | \$271.75 | Revenue (\$ billion) | \$49.00 | \$56.53 | | |
| CAGR | 0.10 |)% | CAGR | 2.90 |)% | | |
| Revenue Gain (\$ billion) | \$1.35 | | Revenue Gain (\$ billion) | \$7. | 53 | | |
| Revenue Gain (percent) | 0.5% | | Revenue Gain (percent) | 15.4 | 4% | | |
| Revenue per employee | \$2,008,200 | | Revenue per employee | \$484 | ,000 | | |
| Typ. Estb. Size (US) | 12 | | Typ. Estb. Size (US) | 12 | 2 | | |
| Commercial and industrial | machinery an | d | | | | | |
| equipment repair and mai | ntenance | | | | | | |
| | 2024 | 2029 | | | | | |
| Revenue (\$ billion) | \$355.57 | \$369.11 | | | | | |
| CAGR | 0.75 | | | | | | |
| Revenue Gain (\$ billion) | \$13. | 54 | | | | | |
| Revenue Gain (percent) | 3.8 | % | | | | | |
| Revenue per employee | \$1,474 | ,900 | | | | | |
| Typ. Estb. Size (US) | 8 | | | | | | |

The distribution of employment in the Industrial Services Cluster is illustrated in Exhibit 3 (below):





For a Florida location, the **7**th place ranking for the Industrial Services Cluster employment among the **10** leading states is a favorable condition as shown in Exhibit 4 (below):

| Exhibit 4 – Ten Leading States for the Industrial Services Cluster | | | | | | | | |
|--------------------------------------------------------------------|------------|------|--|--|--|--|--|--|
| Employment | | | | | | | | |
| 2024 | | | | | | | | |
| State | Employment | Rank | | | | | | |
| Texas | 242,564 | 1 | | | | | | |
| California | 165,795 | 2 | | | | | | |
| Illinois | 119,130 | 3 | | | | | | |
| Ohio | 113,381 | 4 | | | | | | |
| Michigan | 89,440 | 5 | | | | | | |
| Pennsylvania | 80,479 | 6 | | | | | | |
| Florida | 77,209 | 7 | | | | | | |
| Wisconsin | 72,043 | 8 | | | | | | |
| Indiana | 68,454 | 9 | | | | | | |
| North Carolina | 61,122 | 10 | | | | | | |



The Fit for Cape Coral

As part of an Economic Development Strategic Plan for Cape Coral, a Target Industries analysis was conducted. An outcome of this work was the identification of the Industrial Services Cluster. The Cluster contains the **7** component business areas that have a projected **768** new jobs supportable by the Cape Coral labor market, as shown in Exhibit 5 (below):

| Exhibit 5 - the Industrial Services Cluster Employment | | | | |
|----------------------------------------------------------|------------------|--|--|--|
| Industry | # of New Jobs | | | |
| Coating, engraving, heat treating, and allied activities | 90 | | | |
| Machine shops; turned product; and screw, nut, and bolt | | | | |
| manufacturing | 36 | | | |
| Other fabricated metal product manufacturing | <mark>105</mark> | | | |
| Machinery, equipment, and supplies wholesale | 75 | | | |
| Metal and mineral (except petroleum) wholesale | 267 | | | |
| Fuel dealers | 33 | | | |
| Commercial and industrial machinery and equipment repair | | | | |
| and maintenance | 162 | | | |
| Total | 768 | | | |

For exploratory purposes, the Other Fabricated Metal Product Manufacturing industry has been selected for deeper examination. For this industry category, there is a projected the growth of **105** new jobs. Within this heading are several sub-categories, one of which we will explore in greater detail.

- Fluid power valves & hoses
- Plumbing fixture fittings & trim mfg.
- Ball & roller bearings
- Ammunition

- Small arms
- Fabricated pipe
- Steel wool

Plumbing Fixture Fittings & Trim Manufacturing

This U.S. industry comprises establishments primarily engaged in manufacturing plumbing fixture fittings and trim of all materials, such as faucets, flush valves, and shower heads.



Model Operations

The national average size for a Plumbing Fixture Fittings & Trim Mfg. facility is 41 persons, and the State of Florida's is 6 persons. A nominal facility size of 23 persons is selected as a Cape Coral model for this industry. Average productivity output for Plumbing Fixture Fittings & Trim Mfg. is **\$756,400** per employee, resulting in an annual sales figure of **\$17.397 million**. Total investment per employee is estimated at **\$57,400**, as shown in Exhibit 6 (below):

| Exhibit 6 – Typical Plumbing Fixture Fittings & Trim Mfg. Facility Operations | | | | | | |
|-------------------------------------------------------------------------------|-------------|--|--|--|--|--|
| Annual Net sales \$17,397,200 | | | | | | |
| Total Employment | 23 | | | | | |
| Avg. hourly Wage | \$29.10 | | | | | |
| Fringe benefits Percentage | 30% | | | | | |
| Total Payroll | \$1,810,000 | | | | | |
| Facility Footprint sq. ft. | 11,500 | | | | | |
| Employee Occupancy/sf | 500 | | | | | |
| Floor-Area-Ratio | 0.37 | | | | | |
| Facility Construction Cost/sq. ft. | \$83 | | | | | |
| Facility Construction Cost | \$949,000 | | | | | |
| Estimated Equipment Cost (annual carry) | \$150,000 | | | | | |
| Site Acreage | 0.75 | | | | | |
| Land Cost | \$221,300 | | | | | |
| Total Investment | \$1,320,300 | | | | | |

Staffing

Employment distribution among the relevant major occupational groups for the industry is shown in Exhibit 7 (below):

| Exhibit 7 – Plumbing Fixture Fittings & Trim Mfg. Facility – Employee Census | | | | | | |
|------------------------------------------------------------------------------|-----------|-----------|------------|--|--|--|
| | | Florida | Cape Coral | | | |
| | | Avg. Hrly | Avg. Hrly | | | |
| Occupation | # of Jobs | Wage | Wage | | | |
| Industrial Production Managers | 1 | \$58.66 | \$56.73 | | | |
| General and Operations Managers | 1 | \$62.84 | \$56.48 | | | |
| Industrial Engineers | 1 | \$52.81 | \$55.69 | | | |
| Mechanical Engineers | 1 | \$48.08 | \$45.22 | | | |
| Sales Representatives, Wholesale and Manufacturing, Except | | | | | | |
| Technical and Scientific Products | 1 | \$36.15 | \$34.02 | | | |



| Customer Service Representatives | 1 | \$19.64 | \$19.27 |
|------------------------------------------------------------|----|---------|---------|
| Production, Planning, and Expediting Clerks | 1 | \$25.65 | \$24.00 |
| Shipping, Receiving, and Inventory Clerks | 1 | \$19.27 | \$19.05 |
| Office Clerks, General | 1 | \$20.66 | \$21.00 |
| Industrial Machinery Mechanics | 1 | \$28.16 | \$28.04 |
| Maintenance and Repair Workers, General | 1 | \$21.14 | \$21.19 |
| First-Line Supervisors of Production and Operating Workers | 1 | \$31.70 | \$30.97 |
| Machinists | 4 | \$96.72 | \$23.48 |
| Welders, Cutters, Solderers, and Brazers | 2 | \$28.76 | \$29.48 |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 1 | \$47.36 | \$24.79 |
| Computer Numerically Controlled Tool Operators | 1 | \$23.15 | \$22.84 |
| Production Workers, All Other | 1 | \$22.55 | \$26.77 |
| Laborers and Freight, Stock, and Material Movers, Hand | 1 | \$17.92 | \$17.26 |
| Total | 23 | | |
| Average Hourly Wage | | \$29.52 | \$29.10 |

Labor Capability

Available labor is calculated by using both the current unemployment rate (U3) for the Cape Coral-Fort Myers MSA and the factored under-employment rate¹ (U6) from the Bureau of Labor Statistics. For the target of **105** new jobs for the industry sector, the Employee Census table from above is revisited with the overall new job requirements shown in Exhibit 8 (below).

| Exhibit 8 - Plumbing Fixture Fittings & Trim Mfg. Facility – Occupations Needed | | | | | |
|---------------------------------------------------------------------------------|---------------|--|--|--|--|
| Occupation | # of new jobs | | | | |
| Industrial Production Managers | 5 | | | | |
| General and Operations Managers | 5 | | | | |
| Industrial Engineers | 5 | | | | |
| Mechanical Engineers | 5 | | | | |
| Sales Representatives, Wholesale and Manufacturing, Except Technical and | | | | | |
| Scientific Products | 5 | | | | |
| Customer Service Representatives | 5 | | | | |
| Production, Planning, and Expediting Clerks | 5 | | | | |
| Shipping, Receiving, and Inventory Clerks | 5 | | | | |
| Office Clerks, General | 5 | | | | |
| Industrial Machinery Mechanics | 5 | | | | |

¹ U6: Total unemployed, plus all persons marginally attached to the labor force, plus total employed part time for economic reasons, as a percent of the civilian labor force plus all persons marginally attached to the labor force.



| Maintenance and Repair Workers, General | 5 |
|------------------------------------------------------------|-----|
| First-Line Supervisors of Production and Operating Workers | 5 |
| Machinists | 13 |
| Tool and Die Makers | 5 |
| Welders, Cutters, Solderers, and Brazers | 7 |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 5 |
| Computer Numerically Controlled Tool Operators | 5 |
| Production Workers, All Other | 5 |
| Laborers and Freight, Stock, and Material Movers, Hand | 5 |
| Total Occupations Required | 105 |

In the following, the **19** categories of staffing for a Plumbing Fixture Fittings & Trim Mfg. Facility are evaluated for direct hiring capabilities:

Industrial Production Managers

In the Cape Coral-Fort Myers MSA, there are currently **200** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **14** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

General and Operations Managers

In the MSA, there are currently **6,110** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **425** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Industrial Engineers

In the MSA, there are currently **200** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **14** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Mechanical Engineers

In the MSA, there are currently **120** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **8** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products

In the MSA, there are currently **2,460** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **171** applicants that are likely to be



available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Customer Service Representatives

In the MSA, there are currently **7,620** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **529** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Production, Planning, and Expediting Clerks

In the MSA, there are currently **520** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **36** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Shipping, Receiving, and Inventory Clerks

In the MSA, there are currently **1,040** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **72** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Office Clerks, General

In the MSA, there are currently **5,850** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **407** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Industrial Machinery Mechanics

In the MSA, there are currently **340** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **24** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Maintenance and Repair Workers, General

In the MSA, there are currently **3,390** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **236** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

First-Line Supervisors of Production and Operating Workers

In the MSA, there are currently 700 persons employed in this position. Using the U6 factor,



it is estimated that there are approximately **49** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Machinists

In the MSA, there are currently **140** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **10** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Tool and Die Makers

In the MSA, there are currently **0** reported persons employed in this position. Direct hiring outcome is **Problematic** for this position.

Welders, Cutters, Solderers, and Brazers

In the MSA, there are currently **490** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **34** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Inspectors, Testers, Sorters, Samplers, and Weighers

In the MSA, there are currently **270** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **19** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Computer Numerically Controlled Tool Operators

In the MSA, there are currently **110** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **8** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Production Workers, All Other

In the MSA, there are currently **140** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **10** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.

Laborers and Freight, Stock, and Material Movers, Hand

In the MSA, there are currently **3,810** persons employed in this position. Using the U6 factor, it is estimated that there are approximately **265** applicants that are likely to be available to support this industry in Cape Coral. Direct hiring outcome is **Positive** for this position.



Conclusion

In summary, staffing for a Plumbing Fixture Fittings & Trim Mfg. Facility in Cape Coral is projected to be quite achievable. However, the position that exhibits a shortfall is:

• Tool and Die Makers

The economic development and workforce officials in Cape Coral have been alerted to the employment shortfall issue. New initiatives are in development that will increase labor availability in this area.

Comparison Analyses

The objective of this section is the determination of which Florida cities are Cape Coral's true competition, not just Fort Myers or another Southwest Florida community. To accomplish this evaluation, a review of **22** municipalities in Florida with a population of **100,000** or more was conducted. Through analysis of population growth for each of the as compared to annual rate for the State of Florida, **6** cities emerged as true competitors to Cape Coral:

- Fort Lauderdale
- Orlando
- Palm Bay
- Pompano Beach
- Port St. Lucie
- West Palm Beach

Profitability Determination

Base financial information is shown in Exhibit 9 (below):

| Exhibit 9 - Plumbing Fixture Fittings & Trim Mfg. Facility – Competitive Evaluation – Base Financial Data | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------|-------------|-------------|---------|-------------|-------------|-------------|-----------|--|
| Facility Facility Total Debt | | | | | | | | |
| Market | Cost/Acre | Land Cost | Cost/SF | Cost | Investment | Financing | Service | |
| Cape Coral | \$295,000 | \$221,300 | \$83 | \$1,116,000 | \$1,337,300 | \$1,069,800 | \$115,600 | |
| Fort | | | | | | | | |
| Lauderdale | \$1,437,000 | \$1,077,800 | \$86 | \$1,159,000 | \$2,236,800 | \$1,789,400 | \$193,400 | |
| Orlando | \$201,000 | \$150,800 | \$85 | \$1,145,000 | \$1,295,800 | \$1,036,600 | \$112,000 | |



| Palm Bay | \$494,000 | \$370,500 | \$90 | \$1,203,000 | \$1,573,500 | \$1,258,800 | \$136,000 |
|----------------|-------------|-------------|------|-------------|-------------|-------------|-----------|
| Pompano | | | | | | | |
| Beach | \$2,057,000 | \$1,542,800 | \$86 | \$1,159,000 | \$2,701,800 | \$2,161,400 | \$233,600 |
| Port St. Lucie | \$146,000 | \$109,500 | \$83 | \$1,121,000 | \$1,230,500 | \$984,400 | \$106,400 |
| West Palm | | | | | | | |
| Beach | \$975,000 | \$731,300 | \$88 | \$1,181,000 | \$1,912,300 | \$1,529,800 | \$165,300 |

Profitability for a Plumbing Fixture Fittings & Trim Mfg. Facility in Cape Coral is **14.4%** which leads all competition with the exception of Port St. Lucie, as shown in Exhibit 10 (below):

| Exhibit 10 - Plumbing Fixture Fittings & Trim Mfg. Facility – Competitive Evaluation – Annual Operating Profits | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------|---------------|--------------------|---------|-------------|------------------|--------------------|---------------|
| | Gauss | F aut | | Dalaa | Damaga | Do at Ct | West |
| Market | Cape Coral | Fort Lauderdale | Orlando | Palm Bay | Pompano Beach | Port St. Lucie | Palm Beach |
| Net Sales | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Payroll | 10.4% | 10.8% | 10.5% | 10.7% | 10.8% | 10.1% | 10.8% |
| Utilities & Fuels | 15.0% | 15.0% | 17.2% | 15.0% | 14.9% | 15.0% | 15.0% |
| Materials | 35.0% | 35.0% | 35.0% | 35.0% | 35.0% | 35.0% | 35.0% |
| Debt Service | 0.7% | 1.1% | 0.6% | 0.8% | 1.3% | 0.6% | 1.0% |
| Cost of goods sold | 61.1% | 61.9% | 63.3% | 61.5% | 62.1% | 60.7% | 61.8% |
| Annual Gross profit | 38.9% | 38.1% | 36.7% | 38.5% | 37.9% | 39.3% | 38.2% |
| Less: Sales exp. | 11.0% | 11.0% | 11.0% | 11.0% | 11.0% | 11.0% | 11.0% |
| General & | | | | | | | |
| Administrative. | | | | | | | |
| Overhead | 13.5% | 13.5% | 13.5% | 13.5% | 13.5% | 13.5% | 13.5% |
| Total Operating | | | | | | | |
| expenses | 24.5% | 24.5% | 24.5% | 24.5% | 24.5% | 24.5% | 24.5% |
| Annual Net Profit | | | | | | | |
| before taxes | 14.4% | 13.6% | 12.2% | 14.0% | 13.4% | <mark>14.8%</mark> | 13.7% |

Summary

The Industrial Services Cluster illustrates the regional growth of manufacturing and industrial services that will stimulate new development and provide location opportunities for businesses seeking lower cost operating environments with good market access to multiple urban centers.



Metrics for the Cluster and its component industries all indicate positive revenue growth for the next five years. The Cluster is essentially a mix of flex and warehouse space users. The Industrial Services industry is flourishing in Florida, partially due to the following advantages:

Business-friendly policies

Florida offers a favorable tax and business climate, including no state income tax.

Strong workforce

Florida's diverse economy and strong workforce support the labor force.

Proximity to markets

Florida's location near buyers, suppliers, labor, and transportation allows companies to cut costs and develop close relationships with the community.

For Cape Coral, operations such as Plumbing Fixture Fittings & Trim Mfg. will be profitable endeavors. The City and the MSA have a dynamic labor supply that is well suited to meet the needs of the Industrial Services Cluster.

Cape Coral's employed civilian labor force of **102,700** is estimated to have an estimated **56%** of workers commuting to locations outside of the City. This out-commuting labor force presents an opportunity for development of new "intercept" industrial facilities that can capture some of this worker flow.

With the projected office census of **768** new jobs, it can be expected that at least **197,000 sf** of flex space and **563,000** of warehouse space will be required to meet the Cluster's employment needs.





Photo credit: Depositphotos

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Competitive Advantages of the City of Cape Coral Location

Cape Coral is in Lee County in Southwest Florida and is the largest population component of the Cape Coral-Fort Myers Metropolitan Statistical Area. The City's location is about an equidistance from the major urban centers of Tampa, Miami, and Orlando.

Originally developed in the late 1950's as a "Waterfront Wonderland", Cape Coral was designed to bring the waterfront dream of home ownership to middle-income Americans. With its over 400 miles of salt and freshwater canals, Cape Coral is a unique community that is redefining its identity beyond being just a suburb of Fort Myers. The City was incorporated in 1970 and maintains a brisk growth pattern despite economic downturns, a pandemic, and severe weather disturbances.



Demographic Advantages

With a current population of

approximately **217,000** people, Cape Coral is forecasted to grow to over **375,000** by 2050, representing a nearly **73%** increase. Cape Coral's explosive growth places it among the five fastest growing communities in the nation, measuring more than twice that of the State of Florida.

While more retirees are expected, the City is experiencing a dynamic growth in the working age groups of **25-44 yrs**. By 2029, an overall population gain of about **20,000** new residents will result in **34%** increase in working aged people.

Demographic and market advantages include:

- Growth rate exceeding the State's
- Dynamic growth rate among 25-44 yr. old residents
- Above average number of executive-age workers



- Exemplary rate of English language proficiency
- Above average household size
- Above average median household income
- Above average home ownership rate
- Below average cost of living rate
- Above average good/services industries employment
- Below average services industries hourly wages
- Above average worker mobility patterns
- Below average commercial and industrial electric rates

Higher Education Resources

There are **9** four-year colleges and universities within **50** miles of Cape Coral. In 2022, **9,933** degrees were conferred by the following institutions:

- Florida Gulf Coast University (Fort Myers)
- Florida SouthWestern State College (Fort Myers)
- Southern Technical College (Fort Myers)
- Hodges University (Fort Myers)
- Keiser University-Ft Myers (Fort Myers)
- Rasmussen University-Fort Myers (Fort Myers)
- Ave Maria School of Law (Naples)
- Ave Maria University (Ave Maria)

The five most sought after fields of study are:

- 1. Business, Management, Marketing, and Related Support Services
- 2. Health Professions and Related Programs
- 3. Education
- 4. Multi/Interdisciplinary Studies
- 5. Psychology

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Market Potential

Cape Coral's southwest Florida location can not only cover the total Florida market but a significant portion of the US. Within a 300-mile travel distance (one day truck routing), about **6.1%** of the nation can be reached.

Highway Travel

Interstate 75 (I-75) is within **15 minutes'** drive from Cape Coral. Access to the interstate can be achieved to the eastern direction in North Fort Myers or via one of the bridges through downtown Fort Myers. To the north, access is available in Punta Gorda at a slightly longer travel time.

Air Travel

There are two airports that serve Cape Coral. Southwest Florida International Airport (RSW) is a major facility providing domestic and international flights daily. Travel to RSW is within **31 minutes** from downtown Cape Coral. RSW serves **10.1 million** passengers annually. In 2023, RSW had **87,685** aircraft operations.



Punta Gorda Airport (PGD) in Charlotte County just north of Cape Coral is a regional facility providing domestic flights mainly to the Midwest (Allegiant Air). PGD serves about **1.9 million** passengers per year and had **103,252** aircraft operations in 2023.

Rail Service

Passenger rail service via Amtrak is available in Fort Myers. The system operates **77** daily scheduled trips. Travel from downtown to Fort Myers Station Cape Coral is about **31 minutes**.



Freight rail services are provided by the Seminole Gulf Railway (SGLR). SGLR is a short line freight and passenger excursion railroad headquartered in Fort Myers that operates two former CSX Transportation railroad lines in Southwest Florida.

Bus Service

LeeTran operates bus services in Cape Coral. Currently there are **5** fixed bus routes but expanded services are under development. Looped routes provide transit to and from Fort Myers. The new Ultra On Demand micro-mobility fleet will enhance bus transit capabilities throughout the City.

Lifestyle & Recreational

Cape Coral's riverfront location and unique canal system offer a recreation-oriented lifestyle that has broad-range appeal. Some of the area's tourism advantages are as follows:

- Growing residential population, which can further encourage already existing strong category of visiting friends & family travelers
- Major home rental market for vacationers over 4,000 homes and 350 private rooms available
- Numerous opportunities to rent a house and boat together, canals enhance rental properties
- Major hotel Westin Resort at Marina Village significant anchor for tourism activity
- Favorable location
- Proximity to airports, major highways, and neighboring tourist communities.
- One of safest cities in Florida
- Sports tourism an already existing, active, and effective government involvement
- Increasingly strong restaurant and food scene
- Water activities boating, dolphin tours, fishing, kayaking
- Winter warm weather destination
- Major League Baseball Spring Training nearby
- Active events schedule including festivals, parades, and concerts



Contact Information

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